



Executive Leadership Programme

Leading Future Cities – Navigating Today's Complexity

PROGRAMME AGENDA, LOGISTICS & CUSTOMER SERVICE FAQ'S

BY INVITATION ONLY
REPRESENTATIVES
FROM THE 8 METROS & PILOT
CITIES IN COGTA'S
INTERMEDIATE CITIES
PROGRAMME

The Executive Mayor

The Deputy Executive Mayor

The Municipal Manager

Mayoral Committee Members

Executive Directors

**RESPONSIBLE FOR THE
FOLLOWING PORTFOLIOS**

Finance

Strategy

Economic Development

Infrastructure

Planning

Social Services

09 - 13 APRIL 2018

YOUR CONTACT PERSONS



Nhlanhla Mlambo | 082 698 1293

MlamboN@gibs.co.za



Ingrid Ashwin | 083 228 7440

AshwinI@gibs.co.za

HOTEL FOR RESIDENT ATTENDEES



PROTEA HOTEL WANDERERS

cnr Corlett Drive & Rudd Road, Illovo

CONFERENCE VENUE



Gordon Institute of Business Science

26 Melville Road, Illovo, Sandton



CUSTOMER SERVICE FAQ'S

AGENDA

Monday 09 April '18

FUTURES LITERACY

Anticipatory Governance & Strategic Foresight



Programme Commences

Monday 09 April 2018 at 07h30



Programme Ends

Friday 13 April 2018 at 14h30



Conference Venue

Gordon Institute of Business Science | 26 Melville Road | Illovo | Sandton



Accommodation Venue

Protea Hotel Wanderers | cnr Corlett Drive & Rudd Road | Illovo



Dress Code

Business Casual



Onsite Contacts & RSVP

Nhlanhla Mlambo | 082 698 1293 | MlamboN@gibs.co.za
Ingrid Ashwin | 083 228 7440 | AshwinI@gibs.co.za



Daily Transfers

Monday, Wednesday & Thursday: 07:30 Depart Protea Hotel to GIBS Campus
21:00 Depart GIBS Campus to Protea Hotel
Tuesday: 07:30 Depart Protea Hotel to GIBS Campus
17:30 Depart GIBS Campus to Protea Hotel



Meals & Refreshments

Breakfast is included for resident attendees staying at the Protea Hotel Wanderers

Lunches will be provided on Campus by GIBS

Dinner will be provided on Campus by GIBS for the following evenings:

- Monday 09 April 2018
- Wednesday 11 April 2018 - Mystery Dinners offsite - Buses will transport delegates to various locations
- Thursday 12 April 2018

A cash bar will be available for the dinner engagements

Should you have any special dietary requirements please ensure you notify our offices prior

- Contact: Nhlanhla Mlambo | 082 698 1293 | MlamboN@gibs.co.za



Accommodation for Out of Town Delegates

Please ensure you have notified our office of your accommodation requirements.

- Contact: Nhlanhla Mlambo | 082 698 1293 | MlamboN@gibs.co.za

• Please note: All extra's outside of Bed and Breakfast are for the guest's own account and must be settled prior to departure.

• IN TERMS OF THE AMENDED IMMIGRATION ACT, ALL GUESTS ARE REQUIRED TO PROVIDE PROOF OF ID, [PHOTO ID OR PASSPORT] UPON CHECK IN

07h30 Registration & Early Morning Refreshments

08h30 Welcome & Overview

- **Mr Morris Mthombeni** | Executive Director of Faculty Gordon Institute of Business Science
- **Prof Nicola Kleyn** | Dean Gordon Institute of Business Science
- **Director General Dondo Mogajane** National Treasury

09h00 Opening Address | Cities & Our Future | Building Strong & Inclusive Urban Economies

- **Honourable Minister Nhlanhla Nene** | Minister of Finance National Treasury

09h30 Keynote | Leading for the Long Haul | Building Blocks for Cities of the Future

- **Dr Joan Clos** | Former Mayor Barcelona | Former Executive Director UN Habitat

Facilitated Q & A

10h30 Mid-morning Refreshments

11h00 Conversation with Dr Joan Clos

- **Dr Joan Clos** | Former Mayor Barcelona | Former Executive Director UN Habitat

11h30 Urban Foresight Learning | Introducing Foresight & Anticipatory Governance

Facilitator:

- **Mr Marius Oosthuizen** | Programme Director Gordon Institute of Business Science

11h45 Introducing Causal Layered Analysis

- **Mr Marius Oosthuizen** | Programme Director Gordon Institute of Business Science

12h30 Lunch

13h30 Applying Causal Layered Analysis

- **Prof Sohail Inayatullah** | Chair in Future Studies | UNESCO
- Including Inputs from SA City Advisors
- **Dr Crispian Olver** | Programme Manager IUDF | COGTA
 - **Mr Sithole Mbanga** | CEO | SA Cities Network
 - **Ms Pam Yako** | Founder & Managing Director Zenande Leadership Consulting
 - **Mr David Savage** | CSP Lead | National Treasury

15h00 Afternoon Refreshments

15h30 Re-envisioning the Myth & Metaphor | What will SA Cities of the Future be Like?

- **Prof Sohail Inayatullah** | Chair in Future Studies | UNESCO

16h00 Reflective Learning

- **Mr Marius Oosthuizen** | Programme Director Gordon Institute of Business Science

16h30 Integration Session

- **Mr Marius Oosthuizen** | Programme Director Gordon Institute of Business Science

17h00 Reflection

17h30 At Leisure

18h30 Welcome Dinner

Master of Ceremonies:

- **Mr Sithole Mbanga** | CEO | SA Cities Network

Speaker:

A Whole Society Approach to Reaping the Urban Dividend

- **Honourable Minister Zweli Mkhize** | Minister of Co-Operative Governance & Traditional Affairs

21h00 Close of Programme Day 1

LINE OF SIGHT

Systems Thinking & Complexity

08h00 Early Morning Refreshments

08h30 Integration Session

- **Mr Morris Mthombeni** | Executive Director of Faculty
Gordon Institute of Business Science

09h00 Syndicate Group Briefings | Diagnosing Complex & Intractable Systemic Problems in the Urban Context

Syndicate Group Leaders & Faculty

1 Urban Youth Unemployment

Facilitators:

- **Mr Bernard Ngosi** | Public Private Partnership | Harambee
- **Mr Anthony Wilson-Prangley** | Gordon Institute of Business Science

2 Township Economic Development

Facilitators:

- **Dr Kate Philip** | Development Strategist | GTAC
- **Mr Tumo Kele** | Gordon Institute of Business Science

3 Partnerships for Urban Development

Facilitators:

- **Ms Carli Venter** | Urban Economist | World Bank Group
- **Mr Morris Mthombeni** | Gordon Institute of Business Science

4 Governance for Water Resilience

Facilitators:

- **Mr Sean Andrew** | Programme Lead
Western Cape Economic Development Partnership
- **Mr Buzz Beyer** | Gordon Institute of Business Science

5 Future of City Mobility

Facilitators:

- **Mr Herrie Schalekamp** | ACET Research Officer
UCT's Centre for Transport Studies
- **Mr Marius Oosthuizen** | Gordon Institute of Business Science

6 Complex Spatial Intervention

Facilitators:

- **Mr Jesse Harber** | Political Urban Economist | Wits Urban Hub
- **Mr Abdullah Verachia** | Gordon Institute of Business Science

7 Land-use Decision Making

Facilitators:

- **Ms Yasmin Coovadia** | CSP Johannesburg | National Treasury
- **Ms Dorothy Ndletyana** | Gordon Institute of Business Science

8 Inner-city Public Open Space

Facilitators:

- **Ms Esther Wegner** | Advisor - Violence & Crime Prevention
GIZ South Africa
- **Ms Colleen Magner** | Gordon Institute of Business Science

9 Complex Safety Issues in Informal Settlements

Facilitators:

- **Ms Esther Wegner** | Advisor - Violence & Crime Prevention
GIZ South Africa
- **Mr Thando Manzi** | Gordon Institute of Business Science

10h30 Mid-morning Refreshments | Offsite

11h00 Syndicate Group Immersion & Offsite Fieldwork Visits

12h30 Lunch | Offsite

13h30 Syndicate Group Immersion & Fieldwork

15h00 Syndicate Groups Return to Campus

16h00 Afternoon Refreshments at GIBS

16h30 Plenary Reflection

- **Mr Morris Mthombeni** | Executive Director of Faculty
Gordon Institute of Business Science

17h30 Close of Programme Day 2

ACTION RESPONSE

Design Thinking & Cross-Stakeholder Facilitation

08h00 Early Morning Refreshments

08h30 Integration Session

- **Mr Morris Mthombeni** | Executive Director of Faculty
Gordon Institute of Business Science

09h00 Syndicate Group Briefings | "Solutioneering"
Building cross-sectoral collaboration

09h30 Syndicate Group "Solutioneering" | Part 1
What we learned about the problem

10h30 Mid-morning Refreshments

National Treasury CSP & Partner's Toolshed

11h00 Syndicate Group "Solutioneering" | Part 2
What can we do to intervene?
Ideating & Prototyping

12h30 Lunch | "Kitchen Cabinet"

Members of the "Kitchen Cabinet"

- **Mr David Savage** | CSP Lead
National Treasury
- **Ms Lindiwe Ndlela** | Acting Head
GTAC
- **Mr Josiah Lodi** | Chief Director Urban Development & Planning
Department of Co-operative Governance
- **Prof Nick Binedell** | Founding Director
Gordon Institute of Business Science
- **Ms Jean de la Harpe** | Executive Director: Municipal
Infrastructure Services | SALGA
- **Ms Anthea Stephens** | CSP
National Treasury
- **Ms Stacey-Leigh Joseph** | Executive Manager
SA Cities Network

13h30 Syndicate Group "Solutioneering" | Part 3
Strengthening & deepening our intervention |
Action Learning

14h45 Syndicate Group Expert Inputs
Tools & approaches to developing initiatives
in context

Syndicate Group Leaders & Faculty

15h00 Afternoon Refreshments

15h30 Syndicate Group "Solutioneering" | Part 4
Presentation development - Refining our plan

17h30 Closure & Travel to Dinner

18h00 Dinner | City Groups Mystery Dinners

21h00 Close of Programme Day 3

Thursday 12 April '18

FUTURES LEADERSHIP COMPETENCE

Integrative Leadership & Transversal Management

08h00 Early Morning Refreshments

08h30 Integration Session

- **Mr Morris Mthombeni** | Executive Director of Faculty
Gordon Institute of Business Science

09h00 City Dinner Groups De Brief

09h30 Leadership Learning

Contextual Leadership in Complex Environments
Integration & Stakeholder Management for
Collaboration

Lead Facilitator:

- **Dr Caren Scheepers** | Faculty
Gordon Institute of Business Science

Coaches

- **Mr Mike Stonier**
- **Ms Mosidi Seretlo**
- **Ms Duschesne Ismail**
- **Ms Nonhlanhla Blose**
- **Ms Nosipho Kafa**
- **Ms Makhosi Kubheka**
- **Ms Tshepiso Moahloli**
- **Ms Binal Naran**
- **Mr Daniel Olifant**
- **Ditumisho Sedibe**

11h00 Mid-morning Refreshments

11h30 Panel Discussion | Contextual Leadership

Facilitator:

- **Ms Pam Yako** | Founder & Managing Director
Zenande Leadership Consulting

Panelists:

- **Ms Nicky Newton King** | CEO
JSE
- **Ms Shaera Kalla** | Former Wits SRC President
#Feesmustfall
- **Ms Rapelang Rabana** | Chief Digital Officer
BCX
- **Ms Geraldine Fraser-Moleketi** | Chancellor
Nelson Mandela University

12h30 Lunch with Panelists

13h30 Leadership Learning | Part 1

How we did as a team?
What leadership behaviours we exhibited?

Leadership Learning | Part 2

Areas for personal development in my
leadership journey

15h00 Afternoon Refreshments

15h30 Syndicate Group Presentation Preparation
Groups Dry Run

17h00 Reflection

17h30 Fire Side City Chats | City Groups

18h30 Gala Dinner hosted by Honourable Minister
Nhlanhla Nene, Minister of Finance

Master of Ceremonies:

- **Mr Xolile George** | CEO
SALGA

Words of Welcome:

- **Prof Nick Binedell** | Founding Director
Gordon Institute of Business Science

Host:

- **Honourable Minister Nhlanhla Nene** | Minister of Finance

Invited Keynote: Inspiring Leaders

- **President Cyril Ramaphosa**

21h00 Close of Programme Day 4

Friday 13 April '18

SYNTHESIS & INFLUENCE

Influencing Action

07h30 Early Morning Refreshments

08h00 Integration Session

- **Mr Morris Mthombeni** | Executive Director of Faculty
Gordon Institute of Business Science

08h30 Solutions to Complex Urban Challenges
Facilitator:

- **Mr Morris Mthombeni** | Executive Director of Faculty
Gordon Institute of Business Science

Syndicate Group Presentations

10h45 Mid-morning Refreshments

11h15 Reflections from the IUDF Political Steering
Committee

- **Deputy Minister Andries Nel** | Chair
IUDF Political Steering Committee
- **Cllr Parks Tau** | President
SALGA
& Fellow Committee Members

12h00 Responses from Cities
Short Feedback from City Participants
What we Learned as a City?

13h00 Programme Closure

- **Ms Malijeng Ngqaleni** | Deputy Director General
National Treasury

13h30 Lunch

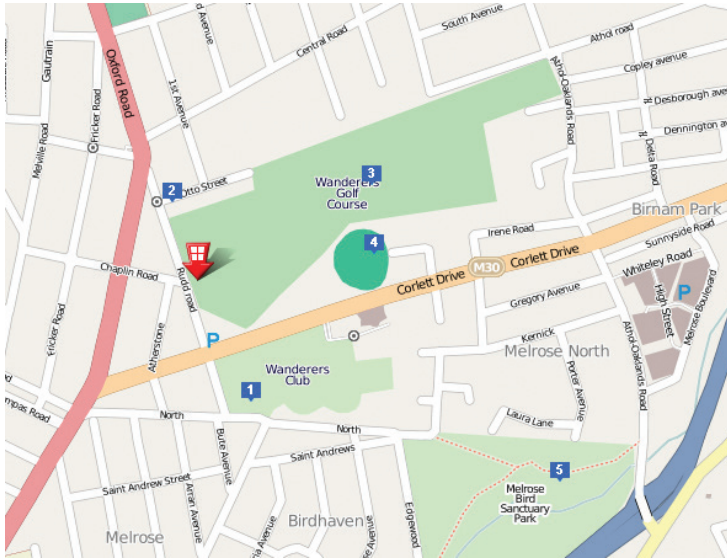
14h30 Close of Programme Day 5

Maps & Directions

PROTEA HOTEL WANDERERS



PROTEA HOTEL WANDERERS



FROM JOHANNESBURG INTERNATIONAL AIRPORT Take the R24 towards Johannesburg. Follow the N3 North to Pretoria signs at the Gilooley's interchange. Follow the M1 South to Johannesburg signs at the Buccleuh interchange. Take the Corlett Drive Off ramp. Turn right at the bottom of the off ramp. Turn left into Rudd Road; the PROTEA HOTEL WANDERERS entrance will be on the left.

FROM PRETORIA Take the N1 highway toward Johannesburg. After passing through Midrand, continue on the M1 South to Johannesburg at the Buccleuh interchange. Take the Corlett Drive Off ramp. Turn right at the bottom of the off ramp. Turn left into Rudd Road; the PROTEA HOTEL WANDERERS entrance will be on the left.

TAKE M1 NORTH TOWARDS SANDTON /PRETORIA Exit at Jan Smuts off ramp and turn left at the traffic lights Continue on Jan Smuts Avenue for approximately 6km Turn right into Tyrwhitt Avenue At the second set of traffic lights turn left into Sturdee Avenue The Rosebank is immediately after the traffic lights on your Right Corner Sturdee & Tyrwhitt Avenue.

FROM MIDRAND Take the N1 highway toward Johannesburg and continue on the M1 South to Johannesburg at the Buccleuh interchange. Take the Corlett Drive Off ramp. Turn right at the bottom of the off ramp. Turn left into Rudd Road; the PROTEA HOTEL WANDERERS entrance will be on the left.

FROM JOHANNESBURG Take the M1 North towards Sandton. Take the Corlett Drive Off ramp. Turn left at the bottom of the off ramp. Turn left into Rudd Road; the PROTEA HOTEL WANDERERS entrance will be on the left.

FROM SANDTON, RIVONIA Continue along Rivonia Drive towards Rosebank, Rivonia Road becomes Oxford Road. Turn left into Corlett Drive. At the next traffic light, turn right into Rudd Road. The PROTEA HOTEL WANDERERS entrance will be on the left.

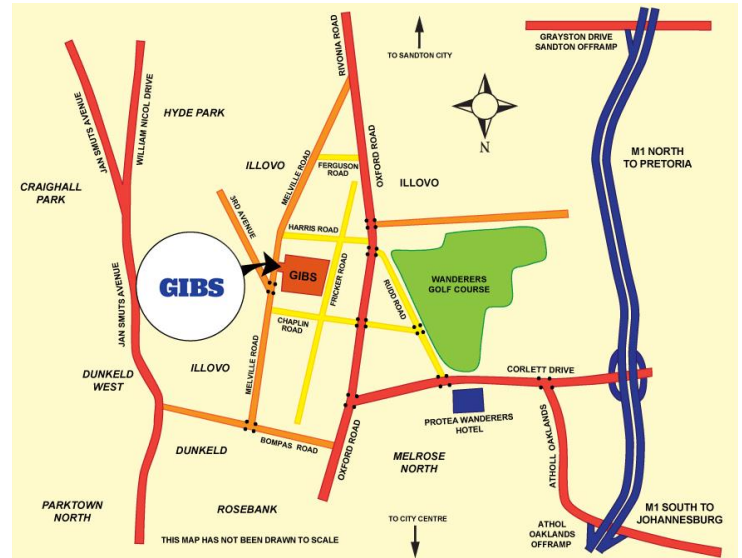
EASTRAND Follow the N3 North to Pretoria signs at the Gilooley's interchange. Follow the M1 South to Johannesburg signs at the Buccleuh interchange. Take the Corlett Drive Off ramp. Turn right at the bottom of the off ramp. Turn left into Rudd Road; the PROTEA HOTEL WANDERERS entrance will be on the left.

WESTRAND Take the N1 East to Pretoria. Follow the M1 South to Johannesburg signs at the Buccleuh interchange. Take the Corlett Drive Off ramp. Turn right at the bottom of the off ramp. Turn left into Rudd Road; the PROTEA HOTEL WANDERERS entrance will be on the left.

GIBS



Gordon Institute of Business Science University of Pretoria



FROM THE M1 If approaching from the M1, take the Corlett Drive off-ramp and proceed west up Corlett Drive towards the Wanderers Club. At the top of Corlett Drive, turn left into Oxford Road. Move immediately into the right hand lane, and turn right at the first set of traffic lights into Bompas Road. Continue to the next set of lights where you turn right into Melville Road. There is one further set of traffic lights, which you go through, and immediately on your right is the Illovo Lodge entrance. Go just past this, and you will see the main entrance to GIBS.

FROM JAN SMUTS AVENUE If approaching from Jan Smuts Avenue, turn east into Bompas Road. Continue to the next set of lights where you turn left into Melville Road. There is one further set of traffic lights, which you go through, and immediately on your right is the Illovo Lodge entrance. Go just past this, and you will see the main entrance to GIBS.

