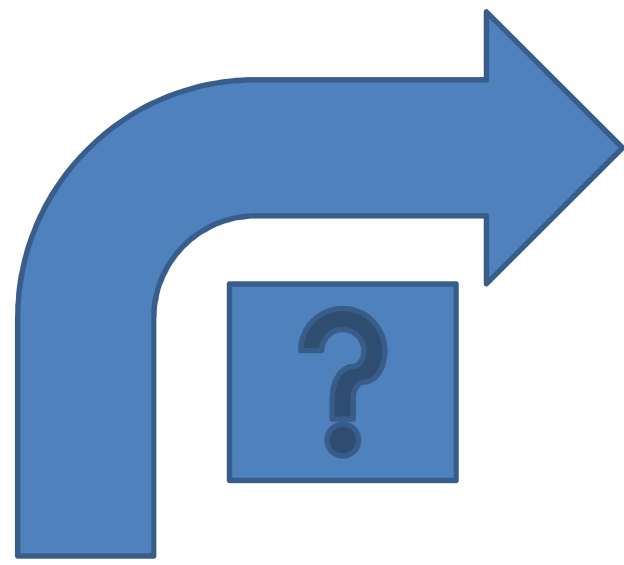
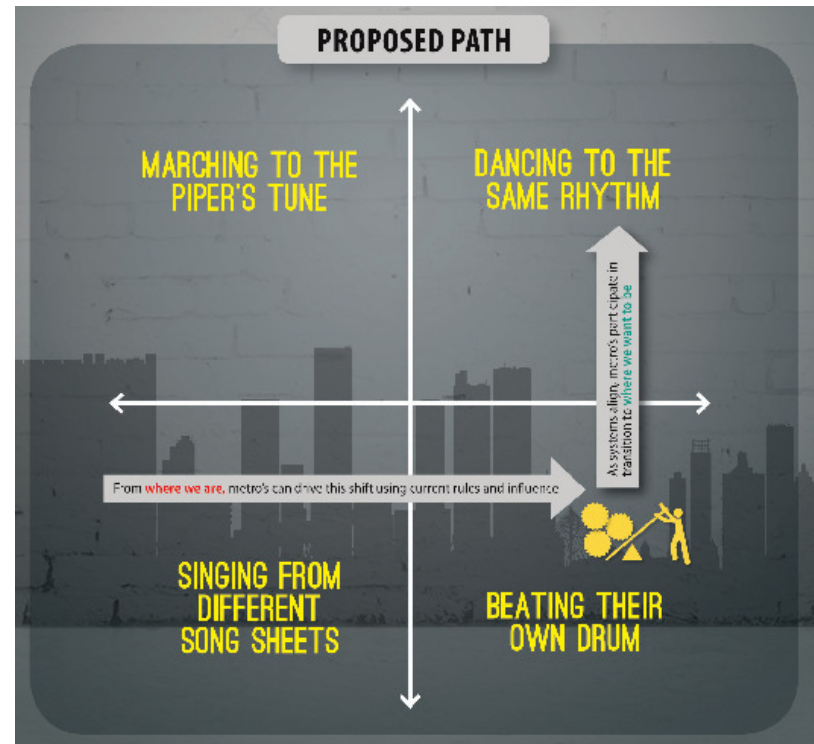


**ADDING VALUE:**  
**Proposing an Inter-governmental  
Alignment Mechanism**

**National Team Project Proposal**  
Cities Executive Leadership Programme  
03 March 2017

# THE SCENARIOS



# The Problem

- Intergovernmental coordination: spheres, vertical hierarchy
- Balance of power: spheres, city authority
- Political : administration interface
- Policy differentiation (norms & standards – e.g. schools)
- Profound and pervasive lack of trust: affects performance and partnerships
- Unresolved Powers and Functions – innovations wrt education, health, welfare

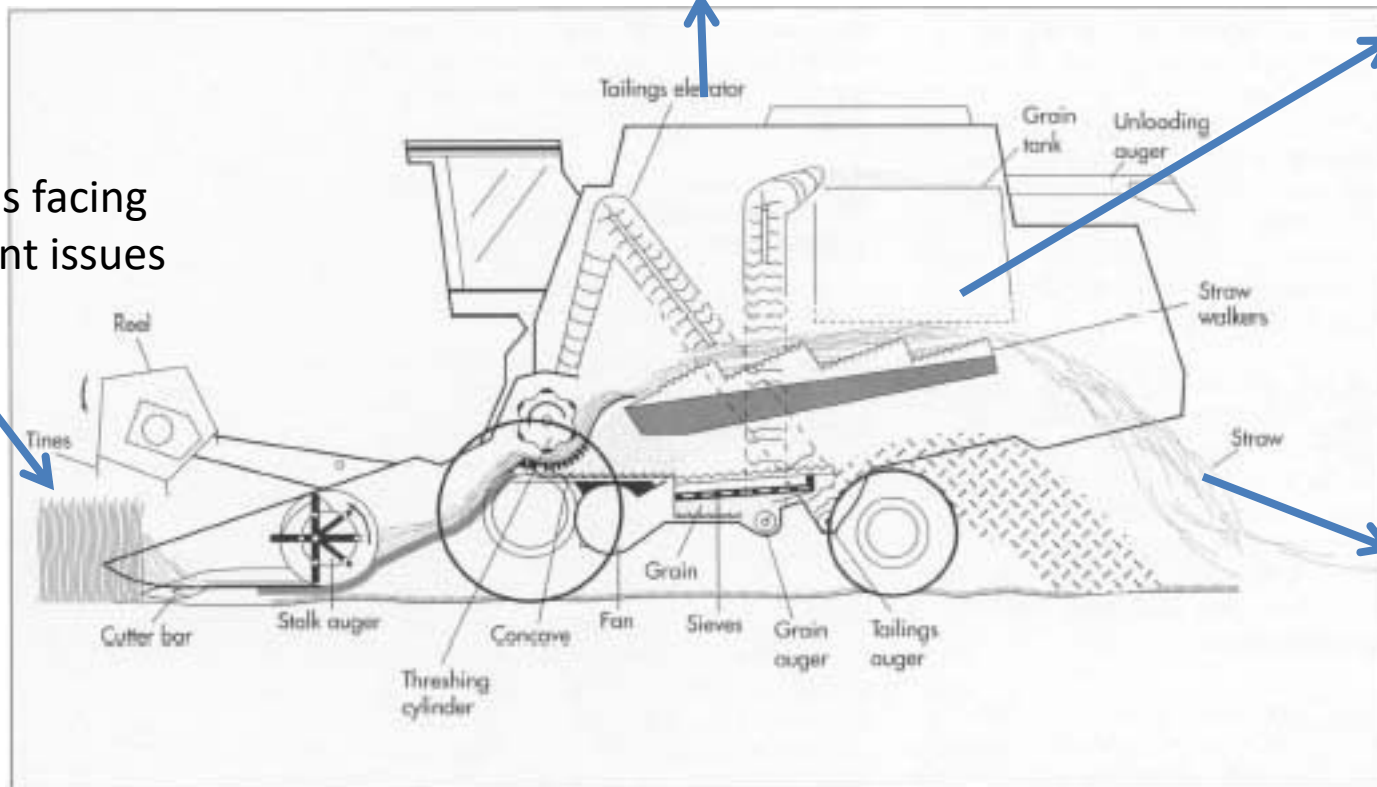
# The Proposed Solution:

## Inter-governmental Alignment Mechanism “The Combined Harvester”



**THE PROCESSOR**  
A set of offerings  
and mechanics

**THE WHEAT**  
Feed in areas facing  
IGR alignment issues



**THE VALUE**  
Contribute to  
clean, usable  
output:  
successful  
interventions

**THE CHAFF**  
Dispense of  
blockages or  
unhelpful  
procedures

# What: The PROCESSOR

## 1. ALIGNMENT & AGREEMENTS

- Adjudication
- Policy alignment, negotiation, revision



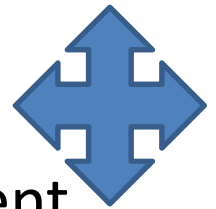
## 2. COMPACTING / CONTRACTING

- From BEPP (negotiated alignment) to IDP (statutory)



## 3. FINANCE SYSTEM ENABLEMENT

- Spatialised budgeting
- Enabling procurement and regulatory environment



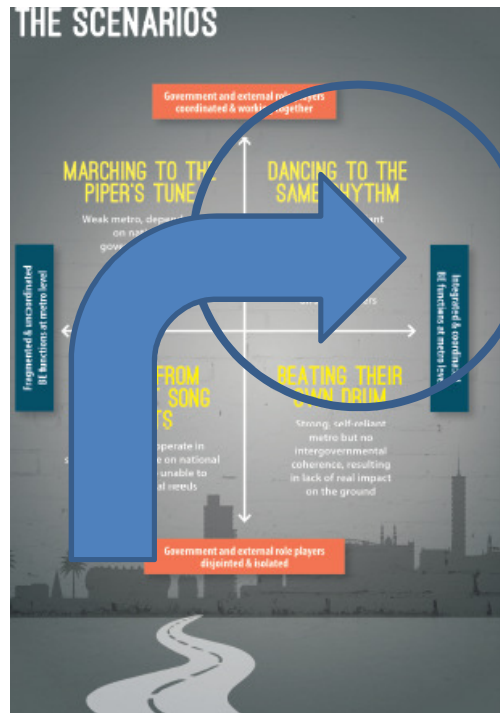
## 4. CROSS-LEARNING

- From emergent practice and success stories



# What: The VALUE

- Better coordination
- Better-aligned Horizontal and Vertical planning and budgeting practices



# Who: A WORKING GROUP

1. National Treasury – proposing that this is convened as a new IGR Work Programme under existing Planning Alignment Task Team (PATT)
2. Which already includes others here who can drive the objectives of this “mechanism”:
  - *DCOG*
  - *DHS*
  - *SALGA*
  - *SACN*

# How: Action Plan

1. Develop concept into a full proposal
  - FLIP!
2. Establish a programme of engagement
  - IGR-WG does the base (technical & admin) work
  - An engagement process ensues
3. Platforms:
  - LG: Budget Forum, CBF, +
  - NAT/PROV: MTEC, MINCOMBUD, MINMECs, +
4. Products:
  - Enhance existing platforms / tools:
    - LG: BEPP enhancement (vertical, cross-boundary, IG project pipeline)
    - BEPP-to-IDP
    - Benchmarks
  - New / Unique:
    - Link Municipal Budget / IDP / BEPP Platforms
    - Enhance vertical alignment of existing planning and budgeting tools (5yr strategic plans, APPs, Infrastructure plans, )



# How (cont)

- Key Stakeholders:
  - National & Province : Infrastructure & concurrent function depts
  - Local government: Metros
  - National agencies: AG, NHFC, PRASA, etc.
  - Always aware of impact on communities
- Timeframes:
  - Proposition into October 2017 MTEC (into budget guidelines)
  - Target October 2018 MTBPS to report on initial results of intervention (18 months)
  - Overall: 3 year horizon envisaged for outcome (2020/21)

# What: The VALUE

- Better coordination
- Better-aligned Horizontal and Vertical planning and budgeting practices

