

## Case study Summary

# INDUSTRIAL SPACE REVITALISATION

## A Case-Study on Area-Based Integrated and Transversal Planning for Key Economic Spaces

Industrial parks are strategic assets that are failing to realise their full economic and social potential, and are shedding jobs and firms. The CSP initiated four industrial park revitalisation (IPR) pilots in: Devland (City of Johannesburg), Babelegi (City of Tshwane), Wadeville (Ekurhuleni), and Jacobs (eThekweni), with the aim of demonstrating metro-led, area-based integrated, participatory and transversal planning that results in the public sector being more responsive and accountable for the performance of industrial parks. A resounding message from the IPR pilots was that many of the reasons for these spaces underperforming lie directly at the door of the public sector. Lessons learned were that the public sector needs to:



Customise IPR plans to specific site needs



Commit to transversal collaboration



Recognise the economic importance of industrial spaces



Build capacity and institutional models to manage industrial spaces



Reinvest park revenue within industrial parks



Build relationships with neighbouring communities



Adopt a phased integrated approach

As a result of the pilots and partnership between National Treasury and the dtic, the national Industrial Park Revitalisation Programme was redesigned to include three components:



A City Industrial Space Revitalisation Programme, aimed at retaining and expanding jobs in cities.



A Cross-Border State-Owned Industrial Parks Revitalisation Programme, aimed at unlocking the land governance issues by transferring state-owned land and infrastructure assets to the metros in whose boundaries the parks are located.



A District Industrial Space Revitalisation Programme, aimed at unlocking performance in five high-potential industrial spaces located near South Africa's borders.



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**dtiEs** SUPPORT PROGRAMME